

Dr. Allen Dutoit works in the aerospace industry in the area of avionics software development. He received his M.S. and Ph.D. from Carnegie Mellon University and his Diplôme d'Ingénieur from the Swiss Federal Institute of Technology in Lausanne. He has taught software engineering project courses with Professor Bruegge since 1993, both at Carnegie Mellon University and the Technische Universität München, where they used and refined the methods described in this book. Dutoit's research covered several areas of software engineering and object-oriented systems, including requirements engineering, rationale management, distributed development, and prototype-based systems. He was previously affiliated with the Software Engineering Institute and the Institute for Complex Engineered Systems at Carnegie Mellon University.

### *Opener Pictures*

The pictures at the beginning of each chapter are from an Alpine-style ascent of the West Rib of Denali (6,193 m) made by one of the authors before starting to work on this book. During this trip, the analogy between software development and mountaineering became more than obvious. The pictures chronicle the climb, showing our expedition car on the Alaskan Canadian Highway, a view of Mt. Robson with the Kain Face (Chapter 1), a view of Denali from the plane (Chapters 2 and 4), the beginning of the West Rib (Chapter 3), a look 1000 meters down from the top of the West Rib showing our foot tracks on the East Kahiltna Glacier (Chapter 5), Mt. Foraker from Camp 5 (Chapter 6), a beautiful but difficult edge around 5,000m (Chapter 7), the Base Camp of the normal route where we reused the remains of an igloo (Chapter 8), the landing area for Doug Geeting's plane (Chapter 9), a bivouac place at the top of the West Rib named "Hotel Crux," because one cannot dig an area big enough for a tent (Chapter 10), crossing the Bergschrund (Chapter 11), a fresh avalanche area (Chapter 12), Denali with the Cassin Ridge (Chapter 13), plans for different routes to the summit (Chapter 14), a "horizontal" sunrise at the start of the Cassin Ridge (Chapter 15), and the summit of Denali (Chapter 16).

The cover picture shows the summit of K2.

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# Acknowledgments

**T**his book has witnessed much complexity and change during its development. In 1989, the first author (B.B.) originally set out to teach software engineering in a single-project course format. The goal was to expose students to the important issues in software engineering by solving real problems described by real clients with real tools under real constraints. The first course, listed as 15-413 in the Carnegie Mellon catalog of courses, had 19 students, used SA/SD, and produced 4,000 lines of code. Heavily influenced by the book by James Rumbaugh and his colleagues on object-oriented modeling and design, we have used object-oriented methods since then. We taught several distributed versions of the course involving up to 100 students from Carnegie Mellon and Technische Universität München, resulting in systems with up to 500 pages of documentation and 50,000 lines of code. We currently are teaching a distributed course involving students from University of Otago in New Zealand and Technische Universität München.

The drawback of project courses is that instructors do not escape the complexity and change that their students experience. Instructors quickly become participants in the development themselves, often acting as project managers. We hope that this book will help both instructors and students conquer this level of complexity and change.

Somehow, in spite of much energy spent on the course, we found time to write and complete this textbook and its subsequent revision, thanks to the help and patience of numerous students, clients, teaching assistants, support staff, coinstructors, reviewers, Prentice Hall staff, and most of all, our families. Some have contributed to improving the course, others have provided constructive feedback on successive drafts, and yet others were simply there when the going got tough. Over the past 20 years, we have indebted ourselves to many people whom we acknowledge here.

**The participants of the project courses.** Workstation Fax (1989), Interactive Maps (1991), Interactive Pittsburgh (1991), FRIEND (1992, 1993, 1994), JEWEL, GEMS (1991, 1994, 1995), DIAMOND (1995, 1996), OWL (1996, 1997), JAMES (1997, 1998), PAID (1998, 1999), STARS (1999, 2000, 2001), TRAMP (2001, 2002), ARENA (2002, 2003), CampusTV (2004, 2005), Virtual Symphony Orchester (2005), WALOS (2006), and DOLLI (2007, 2008).

**The people who supported the projects.** For their commitment, for their kindness, and for getting us out of trouble when we needed it: Martin Bauer, Ulrich Bauer, Catherine Copetas, Oliver Creighton, Ava Cruse, Barry Eisel, Luca Girardo, Dieter Hege, Mariss Jansons, Joyce Johnstone, Siegfried Kiese, Siegfried Klinkhammer, Rafael Kobylinski, Marc Lindike, Asa MacWilliams, Monika Markl, Key Maerkl and his Aritus Quartet, Pat Miller, Martin Ott, Ralf Pflengar, Martin Pittenauer, Harald Ranner, Joachim Reichel, Max Reiss, Barbara Sandling, Christian Sandor, Ralph Schiessl, Arno Schmackpfeffer, Helma Schneider, Stephan Schoenig, Steffen Schwarz, Martin Wagner, Uta Weber, Timo Wolf, and Michael Zaddach.

**The colleagues, coinstructors, and friends who influenced us.** Mario Barbacci, Len Bass, Ben Bennington, Elizabeth Bigelow, Roberto Bisiani, Naoufel Boulila, Harry Q Bovik, Andreas Braun, Manfred Broy, Sharon Burks, Marvin Carr, Mike Collins, Robert Coyne, Douglas Cunningham, Michael Ehrenberger, Kim Faught, Peter Feiler, Allen Fisher, Laura Forsyth, Eric Gardner, Helen Granger, Thomas Gross, Volker Hartkopf, Bruce Horn, David Kauffer, Gudrun Klinker, Kalyka Konda, Suresh Konda, Rich Korf, Birgitte Krogh, Sean Levy, Frank Mang, K. C. Marshall, Dick Martin (“Tang Soo”), Horst Mauersberg, Roy Maxion, Russ Milliken, Ira Monarch, Rhonda Moyer, Robert Patrick, Brigitte Pihulak, Mark Pollard, Martin Purvis, Raj Reddy, Yoram Reich, James Rumbaugh, Johann Schlichter, Mary Shaw, Jane Siegel, Daniel Siewiorek, Asim Smailagic, Mark Stehlik, Eswaran Subrahmanian, Stephanie Szakal, Tara Taylor, Michael Terk, Günter Teubner, Marc Thomas, Walter Tichy, Jim Tomayko, Blake Ward, Alex Waibel, Art Westerberg, Jeannette Wing, and Tao Zhang.

**Reviewers who gave us constructive feedback** and who helped us get many details right: Martin Barrett, Brian Berenbach, Alex Borgida, Ramsey Bualuan, Dave Chesney, Andrea De Lucia, Debora East, Thomas Eichhorn, Henry Etlinger, Ray Ford, Jim Helm, Jonas Helming, Korbinian Herrmann, Allen Holliday, John Keklak, Robert Lechner, Max Koegel, Jonathan Maletic, Jeff McKinstry, Bruce Maxim, Gerhard Mueller, Michael Nagel, Helmut Naughton, Barbara Paech, Dennis Pagano, Daniel Paulish, Joan Peckham, Gary Pollice, David Rine, Florian Schneider, Ingo Schneider, Anthony Sullivan, Damla Turgut, and the many anonymous reviewers for their constructive and detailed comments. All remaining errors are ours.

**Everybody at Prentice Hall** who helped us making this book a reality, in particular Alan Apt, our first publisher, for never losing faith; Lakshmi Balasubramanian, Toni Holm, Patrick Lindner, Camille Trentacoste, Jake Warde, and, for this edition, Tracy Dunkelberger, Scott Disanno, and many others who worked hard toward the completion of this book, but whom we did not have the opportunity and pleasure to meet personally.

**And finally,** our families, to whom we dedicate this book and without whose infinite love and patience this enterprise would never have been possible.